



Process Improvement

Process Improvement Reduces Assembly Time at Compressor Manufacturer

Client:
Compressor Manufacturer

- Objectives:**
1. Improve throughput by 30%
 2. Identify & implement layout improvements
 3. Identify & implement methods improvements
 4. Identify & eliminate assembly waste

Step	Work Instruction	Cycle Time (s)	Key Point	Description
1	Apply CRC Lubricate and rust resistant on rotor housing.	12		
2	LR male rotor using hoist.	25		
3	Wipe male rotor with clean cloth.	25	Rotor must be free of burrs and debris.	Burrs and/or debris on rotors can fall off and potentially lock up the air inlet.
4	Lower and install male rotor into rotor housing.	41	Handle rotors carefully and wear cut resistant gloves. Knock - Verify that rotor hog is level.	Rotors can have sharp edges. Use caution when turning hands along ridges to avoid injury. Knock - It is essential to insert rotors into rotor hog when hog is level.
5	LR female rotor using hoist.	25		
6	Wipe female rotor with clean cloth.	52	Rotor must be free of burrs and debris.	Burrs and/or debris on rotors can fall off and potentially lock up the air inlet.
7	Lower and install female rotor into rotor housing.	26	Handle rotors carefully and wear cut resistant gloves. Knock - Verify that rotor hog is level.	Rotors can have sharp edges. Use caution when turning hands along ridges to avoid injury. Knock - It is essential to insert rotors into rotor hog when hog is level.
8	Remove eyebolts from both rotors.	30		
Total Cycle Time:		3 min 52 sec		

Project Description:

A cross functional Kaizen Productivity team, including Sandalwood personnel, used Lean Six Sigma (LSS) tools to identify and implement process improvements for final assembly. The team documented the current process layout, tools, Equipment, work element sequence and time to identify specific improvements and waste reduction enabling increased throughput.

Results:

- Overall throughput increased 50%
- New bearing press design reduced install time 30%
- New clearance measurement method and equipment eliminated manual measurement errors
- Costly and time consuming assembly "teardown" repairs were almost completely eliminated
- Layout & methods improvements reduced walk time
- New electric tools & equipment improved methods
- Organization and Housekeeping were improved through 5S implementation
- Written standardized work instructions were developed and implemented to assure sustainability

Similar results were obtained in other Assembly areas

Process Documentation



Battery Tool Improved Housing Plug Installation

MANUFACTURING WORK INSTRUCTION				Document Revision: Revision Date:
STATION: Stand Assm.	FAMILY: High Pressure	MODEL: 297/250	OPTIONS:	
ITEM	PART NUMBER	QUANTITY	TOOL	TRIG
1	39605203	2		
2	39605203	2		
3	39489021	2		
4	2	2		
5				
6				
7				
8				

A. Install HP bearing press (F1) to FBH assembly with hoist

B. Apply molycoat (R4) to bearing id's and spray tube (R5) to HP rotor shafts

C. Stack bearings (R1&2) onto rotors and press on to M & F rotor shaft
D. Remove top bearing races & set aside
E. Remove HP Bearing press with hoist & place to cart

Standardized Work Instructions

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